

Summation of Efficiency and Resilience Statements				Appendix C	
Portfolio Functions	<u>VfM</u> Achievement of performance outcomes cost effectively	<u>Efficiency</u> Cost invested against performance output	<u>Resilience</u> Ability of our resources and capability to meet priorities, performance targets and obligations		
<b>Corporate Services</b>					
HR&OD					
ICT					
Legal					
Finance					
<b>Community and Enterprise</b>					
Regeneration / Enterprise					
Revenues					
Benefits					
Customer					
<b>Education and Youth</b>					
School Modernisation					
School Improvement Service					
School Improvement Systems					
Integrated Youth Service					
<b>Organisational Change 1</b>					
Libraries					
Leisure					
<b>Organisational Change 2</b>					
Facilities Management					
Property					
<b>Planning and Environment</b>					
Development					
Strategy					
Access					
Community					
Business					
Minerals and Waste					
<b>Streetscene and Transportation</b>					
Waste Services					
Streetscene Services					
Fleet Services					
Transportation					
<b>Social Services</b>					
Adult Services					
Childrens Services					
<p><i>This table represents the Efficiency, Resilience and Value for Money statements that were presented at each of the Overview and Scrutiny Committees in July. Explanations of what we mean by each of these terms are in the table headings and each Scrutiny Report provided an overview of the approach.</i></p>					